#### Fit for the Future Creating a Digitallyadvanced Citizen-centric Society

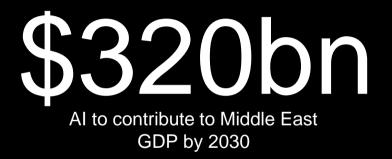








#### Hani Ashkar Middle East Senior Partner



of Middle East CEOs believe AI will change how they do business in the next five years, but just 23% have introduced it

of CEOs say lack of digital culture and training is the biggest challenge facing Middle East companies

of current GCC roles are automatable using existing technology

#### Middle East

- Malls, hotels and expensive cars
- Weak institutions
- Public sector dominates

ADAPT

- Tight controls on people movement
- Reliance on oil
- Telecom monopolies

Megatrends

#### **Digital economies**

- Amazon, Airbnb, Uber-Careem
- Data protection and privacy
- Tech-enabled SMEs
- Open systems
- Diversified service-based economies
- Social, mobile, digital and cloud-based

### Diversity: a lost economic opportunity









a year lost in MENA due to barriers to female labor participation

of respondents felt that governments should intervene in private-sector companies to set targets for gender diversity

# \$160tn

lost in wealth because of the difference in lifetime earnings between women and men (approx \$23,620 per person)



Rob McCargow Director of Artificial Intelligence

#### New world. New skills.







of people are worried automation and/or other innovations will take their job away



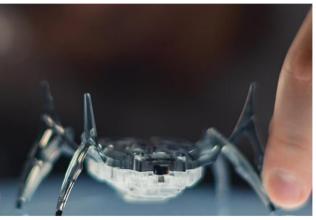
in tech investment each year



#### of CEOs are worried about the availability of key skills

are ready to learn new skills or re-train to remain employable in the future

#### Our recommendations







Enable the digital economy

Digital, diverse talent; fuelled by flexibility and inclusion Collaboration to drive targets and the implementation of upskilling initiatives to cultivate change in the society